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Date: June 13, 2019 Addendum Number: One RFP Number: 003-19 RFP Title: ESP Home Delivered Meals Program

The purpose of this addendum is to provide general information and incorporate additions to the RFP. This addendum shall be considered incorporated into the RFP and it requirements as binding as the RFP itself.

#### Proposal Format Requests:

- It is preferred that the original proposal be in a 3 ring binder format.
- COA is requesting all 5 copies, as well as the original proposal, be divided into sections with a divider of some type.

#### **Proposal Evaluation Requirements:**

An additional item has been added to the 2<sup>nd</sup> Category of the Proposal Evaluation. Please see the revised **Section Six: Proposal Evaluation** section below. The highlighted sections indicate the additions and/or changes made to this section.

Area Agency on Aging

Serving Butler, Clermont, Clinton, Hamilton, and Warren counties

Administering federal, state and local programs to enhance quality of life for adults and caregivers

Established 1971



### Section Six: Proposal Evaluation

COA shall award a Service Agreement to the bidder(s) who submit the best bid proposal(s) based on evaluation of all bids as determined by COA, in its sole discretion unless COA rejects all bids.

COA reserves the right to reject any or all bids, any part or parts of any Bid, and also the right to waive any informality in any Bid. Any Bid which is conditional, obscure, or which contains additions not requested, or irregularities of any kind may be rejected.

COA reserves the right to make changes in program requirements, procedures, and terms after the bids have been submitted, opened and reviewed in order to maximize delivery of services consistent with the objectives of the Home Delivered Meals Program

COA reserves the right to apply any of the following, if warranted, in COA's sole opinion:

- Negotiate price
- Award to multiple providers
- Eliminate any term or condition that is not advantageous to COA, its clients, or funders.
- Set ceiling/maximum rates for services provided resulting from this RFP

Bid proposals will be evaluated based on Bidder's (1) Financial Analysis and Stability, Certificate of Insurance, and Workers Compensation Certificate, Licensing and Food Safety (2) The Organization and Capabilities Overview, (3) Personnel, Staffing and Training, and (4) Pricing. There are four categories of review identified in the tables below. The first category evaluation determines if the proposal meets the requirements of the RFP - that the organization is financially stable and meets licensing and food safety rules. Bidders not meeting the first category evaluation criteria may not be considered further. The second category evaluation is for the organization and capabilities. The third category evaluation scores is for the Provider's Personnel, Staffing and Training. The fourth category evaluation is based on Pricing. The tables below provides criteria, descriptions, and scoring guidelines.

## Selection

COA will form a review committee made up of representatives from various functional areas within and outside of the organization. This review committee will base its recommendation on the evaluation criteria set forth in this RFP. The committee will conduct an initial evaluation based on information in the submitted proposals.

## **Scoring of Submission**

The committee will base the evaluations on the following criteria:

Description	Evaluation Criteria
1 <sup>st</sup> Category Evaluation- Go/No Go Criteria	Submitted Documentation
2 <sup>nd</sup> Category Evaluation- The Organization and	0- <mark>32</mark> points
Capabilities	
3 <sup>rd</sup> Category- Personnel, Staffing, and Training	0-12 points
4 <sup>th</sup> Category Evaluation- Pricing	Complete based on requested pricing information, and competitive with
	other proposals

## 1<sup>st</sup> Level Evaluation: GO/NO GO CRITERIA

These are YES/NO criteria. Any submission with 1 or more "NO" answers will be discussed with the review committee to determine if further evaluation will be afforded or granted.

Number	Category	Examples for Scoring	Points
1. Financial Stability, Insurance, Workers' Compensation	<ol> <li>Provides prior year's tax return (including all schedules) and prior year's statement of revenue and expenses.</li> <li>Provides dated statement from a contracted CPA or an internal officer confirming that all federal, state, and local income and employment tax payments are current and paid through the most recent tax year.</li> <li>Provides Certificate of Insurance evidencing Bidder's liability insurance meets proper requirements.</li> <li>Provides Current Workers' Compensation Certificate.</li> </ol>	<ul> <li>GO: No material findings present on audited financial reports. Provides current Certificate of Insurance and Workers' Compensation Certificate.</li> <li>NO GO: Financial data not provided or audits contain material findings or unaudited financials show lack of financial stability. Unable to provide Certificate of Insurance and Workers' Compensation Certificate.</li> </ul>	go No/go
2. Licensing and Food Safety	<ol> <li>Provides current Certificate of Registration with Ohio Department of Agriculture Division of Food Safety. (Required for all bidders not using COA contracted Caterer.)</li> <li>Provides local health department licenses. (Required for all bidders.)</li> <li>Provides inspection and follow up reports for the previous 2 years that indicate compliance with local, state and federal food safety requirements.</li> </ol>	<ul> <li>GO: Supplies appropriate licensure, with no suspension or withholding action in the past 2 years, and no priority or notice status within the past 2 years. Bidder's inspection reports reflect correction of any critical violations.</li> <li>NO GO: Bidder does not have appropriate licensure, inspection reports indicate suspension or withholding action or priority or notice status within the past 2 years. Bidder's inspection reports do not reflect correction of critical violations.</li> </ul>	go NO/go

# 2<sup>nd</sup> Level Evaluation: The Organization and Capabilities Overview

Number	Category	Examples for Scoring	Points
1.	1. Provide your company's plan to:	<b>Example 0</b> -No details provided.	0-4
Commencement	produce or subcontract with a	Example 1-Proposal mentions, with little	
Of Services	qualified entity Regular, Therapeutic	detail, bidder's ability to provide some of	
	(Cardiac, Diabetic, Renal, and	the diet options, meal formats, service	
	Dysphagia), Mechanically Altered	options and capacity to provide meals to	
	(Chopped, Ground, and Pureed),	the counties/zones/buildings that they bid	
	Gluten Free, Lactose Free, Shelf	on.	
	Stable, and Kosher (optional) Home	<i>Example 2</i> -Proposal includes some detail of	
	Delivered Meals.	bidder's ability to provide Therapeutic,	
		Mechanically altered, Gluten free, Lactose	
	2. Provide your company's plan to:	Free and Shelf Stable meals. Some detail of	
	provide hot, chilled or frozen meals.	the meal formats, service options and	
	How you will accommodate single	capacity to provide meals to the	
	meals, 2-5-7 day packaging options.	counties/zones/buildings that they bid on.	
	Plan for delivery Monday through	<b>Example 3</b> -Proposal includes description of	
	Friday between 10am to 6pm.	bidder's ability to provide Regular,	
	2. Drovido o statoment describios	Therapeutic, Mechanically Altered, Shelf	
	3. Provide a statement describing	Stable Meals and plan to phase in Gluten	
	capacity to provide home delivered	Free and Lactose Free meals by 4/1/2020.	
	meal services to counties, zones and	Bidder gives some detail on ability to provide hot/chilled/frozen meals in single	
	buildings on which bidder is choosing to bid.	meal, 2, 5, 7 day package options If bid	
		includes Kosher meals, bidder provides	
	4. Describe how clients will make	evidence that Kosher meals are produced	
	their meal selections. How will	in a facility that is under the supervision of	
	clients be educated on process?	a recognized Kosher authority. Proposal	
	chemis be educated on process.	includes plan that describes ability to	
	5. Provide your company's delivery	deliver to counties/zones/buildings;	
	plan of home delivered meals for	Proposal includes description of order	
	the first day of service under the	process and education for clients. Proposal	
	contract.	includes details for delivery of home	
		delivered meals for the first day of service	
	6. Providers including Kosher meals	Monday-Friday.	
	in their bid must include their plan	<i>Example 4</i> -Proposal includes detailed	
	to produce or subcontract with a	description of bidder's ability to provide	
	qualified entity to produce Kosher	Regular, Therapeutic, Mechanically Altered,	
	meals, a copy of the Kosher menu,	Gluten Free, Lactose Free and Shelf Stable	
	licensed dietitian statement of	meals. Detailed description of	
	menu approval and evidence that	hot/chilled/frozen availability in single	
	Kosher meals are prepared in a	meals and 2-5-7 day packaging options. If	
	facility that is under the supervision	bid includes Kosher meals, bidder provides	
	of a recognized Kosher authority.	evidence that Kosher meals are produced	
		in a facility that is under the supervision of	
		a recognized Kosher authority. Proposal	
		includes detailed plan that describes ability	
		to deliver to counties/zones/buildings.	

	Proposal includes detailed description of order process and education for clients. Proposal includes details for delivery of home delivered meals for the first day of service Monday-Friday.
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2.	Provide documentation of:	<i>Example 0</i> -No details provided.	0-4
Licensing,		Example 1-Proposal does not include Ohio	
Nutritional	1. Contracting with Ohio	Registered Dietitian License, includes either	
Analysis,	Registered, Licensed Dietitian for	name of nutritional analysis software or	
Food Safety	menu review. (Required for all	menu pattern, and mentions they have	
	bidders not using COA contracted	Good Manufacturing Practices.	
	Caterer.)	Example 2-Proposal includes Ohio	
		Registered Dietitian license, mentions	
	2. Name of nutritional analysis	name of nutritional analysis software or	
	software, or statement of Menu	menu pattern, and gives some detail about	
	Pattern for menu planning	Good Manufacturing Practices.	
	(Required for all bidders not using	Example 3-Proposal includes Ohio	
	COA contracted Caterer.)	Registered Dietitian license. Bidder gave	
		name of nutritional analysis program or	
	3. Good Manufacturing Practices as	statement declaring use of menu pattern.	
	it pertains to food receiving, food	Proposal includes details of their Good	
	handling, food preparation and	Manufacturing Practices.	
	food safety to prevent food borne	Example 4-Proposal includes Ohio	
	illness.	Registered Dietitian license. Proposal	
		includes multiple examples of nutritional	
		analysis of menu options or example of	
		menu pattern. Proposal includes	
		comprehensive details of Good	
		Manufacturing Practices with examples of	
		their procedures.	

3.	Describe your company's ability to	<i>Example 0</i> -No details provided.	0.4
S. Meal options,	offer meal choices to clients:	<i>Example 0</i> -No details provided.	0-4
Food Choice	oner mear choices to cherits.	number of meal options, no menu sample.	
	1. Number of home delivered meal	<i>Example 2</i> -Proposal mentions ability to	
	options including number of beef,	provide variety with few details of number	
	poultry, pork, seafood, vegetarian,	of options available or example of menus.	
	breakfast items, vegetables, fruit	Proposal mentions ability to provide a 4	
	milk options and dessert/snacks.	week rotation.	
		<i>Example 3</i> -Proposal includes some details	
	3. Number of Therapeutic meal	of home delivered meal options that	
	options (Diabetic, Cardiac, Renal,	include the number of beef, poultry, pork,	
	Dysphagia) and ability to provide	seafood, vegetarian, breakfast meals,	
	them for single meals as well as 2-5-	vegetables, fruits/fruit juices. Includes	
	7 day meal packages.	offer of skim, 1%, 2% and low fat chocolate	
		milk, 100% whole wheat bread, whole grain	
	4. Ability to provide Mechanically	white bread, number of dessert/snack	
	Altered meals. (Chopped, Ground,	options. Number of Cardiac, Diabetic, Renal	
	Pureed)	meal options. List of Mechanically Altered	
	,	meals available (chopped, ground, puree).	
	5. Number of Gluten Free and	Number of Gluten Free and Lactose Free	
	Lactose Free meals available or the	meals. Proposal includes examples of	
	bidder's plan to secure meals by	menu's and 4 week menu rotation.	
	April 1, 2020	Example 4-Proposal includes number of	
		home delivered meal options that include	
	6. Frequency of menu rotations.	the number of beef, poultry, pork, seafood,	
	. ,	vegetarian, breakfast meals, vegetables,	
	7. Special consideration for menus	and fruits/fruit juices. Includes offer of	
	that include local favorites:	skim, 1%, 2% and low fat chocolate milk,	
	Cincinnati Chili, Green Salads, and	100% whole wheat bread, whole grain	
	meal combinations favored by locals	white bread, number of dessert/snack	
	(i.e. meatloaf/mashed potatoes,	options. Includes number of Cardiac,	
	fish/macaroni and cheese,	Diabetic, Renal meal options. List of	
	ham/beans/potatoes).	Mechanically Altered meals available	
		(chopped, ground, pureed). Number of	
	8. Those not using the COA	Gluten Free, Lactose Free meals. If not	
	contracted Caterer must include a	using COA Caterer-Includes copy of	
	copy of the proposed menu's	proposed menus and menu approval from	
	(Regular, Therapeutic, Gluten Free,	Ohio Licensed Dietitian. Menu includes	
	Lactose Free) and an Ohio Licensed	local favorites. Proposal includes ability to	
	Dietitian's statement of menu	provide Therapeutic and Mechanically	
	approval.	Altered meals for single meals as well as 2-	
		5-7 day meal packages. Bidder	
		demonstrates the ability to provide a 4-6	
		week rotation.	

4. Continual Quality Improvement Process	<ul> <li>Describe how your Quality Management System:</li> <li>1. Incorporates policies, processes and activities which reduce risk, identify weaknesses, and improve all aspects of service delivery.</li> <li>2. Addresses problems in a timely manner.</li> <li>3. Engages and utilizes feedback from clients, employees, management and other stakeholders such as COA.</li> <li>4. Uses standardized data collection tools such as client satisfaction surveys.</li> </ul>	<ul> <li>Example 0-No details provided.</li> <li>Example 1-Proposal mentions they have a quality improvement process.</li> <li>Example 2-Proposal mentions quality management policies with no examples/details on how they collect or use data.</li> <li>Example 3-Proposal includes quality management policies. Proposal includes some explanation of how they address problems, how they collect data and how they use the data.</li> <li>Example 4-Proposal includes thorough quality management policies. Proposal includes multiple examples of how problems are addressed in a timely manner. Proposal includes comprehensive details on how data is collected, who it is collected from, and what data is used for.</li> </ul>	0-4
5. Emergency Preparedness	<ul> <li>Describe your company's plan to address:</li> <li>1. Food and supply shortages.</li> <li>2. Food safety concerns. (contamination, failed temperature controls, food recalls).</li> <li>3. Staffing shortages.</li> <li>4. Equipment and vehicle failures.</li> <li>5. Environmental emergencies. (weather, power outages, domestic disturbances).</li> </ul>	<ul> <li>Example 0-No details provided.</li> <li>Example 1-Proposal mentions a plan to address shortages, food safety, failures or emergencies, without details.</li> <li>Example 2-Proposal mentions, with little detail, their plan to address shortages, food safety, failures and emergency.</li> <li>Example 3-Proposal includes description with some detail of plan for addressing staff/food/supply shortages, food safety concerns, equipment and vehicle failures, emergencies.</li> <li>Example 4-Proposal contains comprehensive details of company training and onboarding process with respect to food safety. Proposal includes extensive details of their continuity of operations plan with respect to staffing challenges and food/supply shortages, food safety concerns, equipment, vehicle failures, and emergencies to ensure timely completion of deliveries.</li> </ul>	0-4

6.	Proposal includes examples of:	<i>Example 0</i> -No details provided.	0-4
Experience and		Example 1-Proposal mentions service to the	
Commitment to Aging	1. Years, depth, and breadth of service to the elderly as a business.	elderly, does not include company mission or how they support the low income elderly. <i>Example 2</i> -Proposal includes company	
	2. Organizational mission that supports care services and supports philanthropic efforts on behalf of low income elderly, contributions to the professional field of aging, and advocacy efforts supporting services and support for the elderly.	<ul> <li>mission and mentions support of low income elderly with no examples given.</li> <li><i>Example 3</i>-Proposal includes company mission and examples of service to elderly with some details. Proposal mentions support with some details for low income elderly.</li> <li><i>Example 4</i>-Proposal includes detailed examples of service to elderly. Proposal includes company mission and thorough details of how they support low income elderly.</li> </ul>	

7.	Bidder demonstrates:	<i>Example 0</i> -No details provided.	0-4
County Presence		Example 1- Bidder is not located in Ohio,	
	1. A presence in one of the 5 counties	Indiana, or Kentucky.	
	(Butler, Clermont, Clinton, Hamilton,	Example 2- Bidder is physically located in	
	Warren) where COA provides services.	counties located further out than	
	County presence is defined as having a	neighboring counties of COA.	
	physical office location in a county,	<b>Example 3-</b> Bidder is physically located in a	
	hiring employees who reside in a	neighboring county. Bidder demonstrates	
	county and/or payment of payroll tax	history of hiring employees residing in 5	
	to the county.	county region and/or in neighboring county.	
		<b>Example 4</b> -Bidder is located in either Butler,	
		Clermont, Clinton, Hamilton, or Warren	
		County. Bidder demonstrates history of hiring	
		employees residing in 5 county region.	
		Bidder has a physical office in one of the 5	
		counties.	

8. Consumer Contributions	Describe your agency's:	<mark>0-4</mark>
	1. Process to solicit and accept voluntary contributions.	
	<ol> <li>Methods for safeguarding donations and ensuring contributions are used to expand the home delivered meals program.</li> </ol>	

Numer	aluation will be evaluated using the categories,		Deint
Number	Category	Examples for Scoring	Points
1. Recruitment,	Describe your organizations:	<i>Example 0</i> -No details provided. <i>Example 1-</i> Proposal mentions recruiting	0-4
hiring, and	1. Strategy to recruit, hire, and retain	outlets used (i.epaper, website, word of	
retaining staff.	staff.	mouth etc.)	
Tenure in	stan	<i>Example 2</i> -Proposal mentions online	
leadership	2. Backup plan in the event a staff	recruiting resources used by name and	
positions.	member is unable to complete	methods of advertising for recruitment.	
•	services.	<b>Example 3</b> -Proposal names recruiting	
		resources and details on new hire	
	3. Retention and tenure in leadership	orientation, specific recruiting strategies,	
	positions.	new hire orientation, and ongoing training	
		programs.	
	4. Criminal records check and	Example 4-Proposal contains	
	reference check.	comprehensive recruiting strategies,	
		frequency of advertising for recruitment and	
		provides examples (screen shots) of	
		recruiting marketing materials, provides	
		detailed new hire training and orientation	
		schedules, provides continuous training	
		schedules. Bidder Demonstrates retention and tenure in leadership positions.	
2.	Describe your company's:	<i>Example 0</i> -No details provided.	0-4
Z. Training	Describe your company s.	<i>Example 1</i> -Proposal does not mention	0-4
1101116	1. Training program that insures new	training new hires, or educating current staff	
	hires are prepared to provide required	on program specifications.	
	services according to COA's Home	<i>Example 2</i> -Proposal mentions that all staff	
	Delivered Meals program as it pertains	are trained.	
	to their job responsibilities.	Example 3-Proposal outlines training	
		provided to new hires, and education for	
	2. Continuing education of current	current staff on program specifications.	
	employees on required services	Example 4-Proposal includes specific	
	according to COA's Home Delivered	training strategies to insure staff are skilled	
	Meals program for a high level of	and knowledgeable of program	
	quality and food safety.	specifications (as is relates to their job	
		responsibilities) and the company's mission.	
		Proposal includes examples of training materials/training checklist.	

3.	Describe how your company:	<i>Example 0</i> -No details provided.	0-4
Supervision		Example 1-Proposal mentions number of	
and	1. Provides staff supervision and	staff and number of supervisors.	
performance	performance monitoring.	Example 2-Proposal includes	
monitoring		supervisor/staff ratios, mentions	
		supervisor/staff meetings.	
		Example 3-Proposal includes ratios,	
		supervisor/staff meeting schedules,	
		supervisor monitoring.	
		Example 4-Proposal includes sample	
		employment application, supervisor	
		resumes, ratios for supervisor/staff,	
		meeting schedules, supervisor monitoring	
		tools (checklists, audit forms, evaluation	
		documents), and/or frequency of supervisor	
		monitoring.	

4 <sup>th</sup> Level Evaluation: Pricing			
Number 1. Pricing	Category1. Does the proposal demonstrate competitive pricing with respect to other proposals received?2. Does the proposal have pricing	Price for the entire contract period based on information submitted on Attachment 1-1e Bid Rate Worksheets.	
	for each type of meal for years 1 -3 as well as the renewal options for year 4 and 5?		